



| General Ledger | Description                        | 2019 Actual      | 2020 Budget       | 2021 Forecast     | 2022 Forecast     | 2023 Forecast     | 2024 Forecast     |
|----------------|------------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 1-12-00-401    | Sales Photocopies, Faxes, Services | 976.75           | 975.00            | 975.00            | 975.00            | 975.00            | 975.00            |
| 1-12-00-402    | Flower Pots                        | (63.33)          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 1-12-00-430    | Sales Hats, Pins, Promotional      | 3.26             | 25.00             | 25.00             | 25.00             | 25.00             | 25.00             |
| 1-12-00-511    | Wild Pink Yonder Revenues          | (960.00)         | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 1-12-00-560    | Rental Revenue Adm                 | 8,845.50         | 8,845.00          | 8,845.00          | 8,845.00          | 8,845.00          | 8,845.00          |
| 1-12-00-590    | Other Revenue Own Sources Adm      | 5,627.35         | 5,630.00          | 5,630.00          | 5,630.00          | 5,630.00          | 5,630.00          |
| 1-12-00-840    | Grants Conditional Provincial Adm  | 0.00             | 160,000.00        | 160,000.00        | 160,000.00        | 160,000.00        | 160,000.00        |
| 1-12-00-911    | LTO Cost Recovery                  | 115.00           | 250.00            | 250.00            | 250.00            | 250.00            | 250.00            |
| <b>**</b>      | <b>TOTAL ADMIN REVENUE</b>         | <b>14,544.53</b> | <b>175,725.00</b> | <b>175,725.00</b> | <b>175,725.00</b> | <b>175,725.00</b> | <b>175,725.00</b> |

### FINE REVENUE

|           |                           |             |             |             |             |             |             |
|-----------|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>**</b> | <b>TOTAL FINE REVENUE</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|-----------|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|

### FIRE REVENUE

|             |                                     |                  |                  |                  |                  |                  |                  |
|-------------|-------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 1-23-00-410 | Fees Fire Fighting                  | 14,367.07        | 14,500.00        | 14,500.00        | 14,500.00        | 14,500.00        | 14,500.00        |
| 1-23-00-415 | Fire Dept Donations                 | 225.00           | 300.00           | 300.00           | 300.00           | 300.00           | 300.00           |
| 1-23-00-850 | Grants Conditional Local Gov't Fire | 20,425.60        | 20,500.00        | 20,500.00        | 20,500.00        | 20,500.00        | 20,500.00        |
| <b>**</b>   | <b>TOTAL FIRE REVENUE</b>           | <b>35,017.67</b> | <b>35,300.00</b> | <b>35,300.00</b> | <b>35,300.00</b> | <b>35,300.00</b> | <b>35,300.00</b> |

### BYLAW REVENUE

|             |                            |               |               |               |               |               |               |
|-------------|----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 1-26-00-522 | License Animal             | 420.00        | 450.00        | 450.00        | 450.00        | 450.00        | 450.00        |
| 1-26-00-523 | Business Licenses          | 340.00        | 350.00        | 350.00        | 350.00        | 350.00        | 350.00        |
| 1-26-00-590 | Fines Bylaw                | (550.00)      | 150.00        | 150.00        | 150.00        | 150.00        | 150.00        |
| <b>**</b>   | <b>TOTAL BYLAW REVENUE</b> | <b>210.00</b> | <b>950.00</b> | <b>950.00</b> | <b>950.00</b> | <b>950.00</b> | <b>950.00</b> |

### PUBLIC WORKS REVENUE

|             |                                   |                 |                  |                  |                  |                  |                  |
|-------------|-----------------------------------|-----------------|------------------|------------------|------------------|------------------|------------------|
| 1-32-00-430 | Sales Service (Grass,Snow)        | 1,450.00        | 1,450.00         | 1,450.00         | 1,450.00         | 1,450.00         | 1,450.00         |
| 1-32-00-560 | PW Rental Revenue                 | (300.00)        | 200.00           | 200.00           | 200.00           | 200.00           | 200.00           |
| 1-32-00-830 | Grants Federal (CSJ) PW           | 2,100.00        | 8,662.50         | 8,662.50         | 8,662.50         | 8,662.50         | 8,662.50         |
| <b>**</b>   | <b>TOTAL PUBLIC WORKS REVENUE</b> | <b>3,250.00</b> | <b>10,312.50</b> | <b>10,312.50</b> | <b>10,312.50</b> | <b>10,312.50</b> | <b>10,312.50</b> |

### STORMWATER REVENUE

|             |                                   |                 |                 |                 |                 |                 |                 |
|-------------|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 1-37-00-410 | Stormwater Infrastructure Renewal | 4,913.58        | 4,915.00        | 4,915.00        | 4,915.00        | 4,915.00        | 4,915.00        |
| <b>**</b>   | <b>TOTAL STORMWATER REVENUE</b>   | <b>4,913.58</b> | <b>4,915.00</b> | <b>4,915.00</b> | <b>4,915.00</b> | <b>4,915.00</b> | <b>4,915.00</b> |

### WATER REVENUE

|             |                     |           |           |           |           |           |           |
|-------------|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1-41-00-410 | Water Consumption   | 40,021.92 | 40,020.00 | 40,020.00 | 40,020.00 | 40,020.00 | 40,020.00 |
| 1-41-00-411 | Regional Water Fund | 24,201.50 | 24,200.00 | 24,200.00 | 24,200.00 | 24,200.00 | 24,200.00 |

| General Ledger            | Description                        | 2019 Actual       | 2020 Budget       | 2021 Forecast     | 2022 Forecast     | 2023 Forecast     | 2024 Forecast     |
|---------------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 1-41-00-412               | Water Base Fee                     | 31,615.73         | 31,615.00         | 31,615.00         | 31,615.00         | 31,615.00         | 31,615.00         |
| 1-41-00-510               | Penalties Water                    | 2,444.31          | 2,445.00          | 2,445.00          | 2,445.00          | 2,445.00          | 2,445.00          |
| 1-41-00-511               | Penalties-Regional Water Fund      | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>**</b>                 | <b>TOTAL WATER REVENUE</b>         | <b>98,283.46</b>  | <b>98,280.00</b>  | <b>98,280.00</b>  | <b>98,280.00</b>  | <b>98,280.00</b>  | <b>98,280.00</b>  |
| <b>SEWER REVENUE</b>      |                                    |                   |                   |                   |                   |                   |                   |
| 1-42-00-410               | Billings Sewer                     | 35,865.57         | 35,870.00         | 35,870.00         | 35,870.00         | 35,870.00         | 35,870.00         |
| 1-42-00-510               | Sanitary Sewer Penalties           | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 1-42-00-830               | Grants Conditional Federal Sewer   | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>**</b>                 | <b>TOTAL SEWER REVENUE</b>         | <b>35,865.57</b>  | <b>35,870.00</b>  | <b>35,870.00</b>  | <b>35,870.00</b>  | <b>35,870.00</b>  | <b>35,870.00</b>  |
| <b>SOLID WASTE</b>        |                                    |                   |                   |                   |                   |                   |                   |
| 1-43-00-410               | Billings Garbage                   | 51,312.93         | 48,920.00         | 48,920.00         | 48,920.00         | 48,920.00         | 48,920.00         |
| 1-43-00-411               | Regional SWM Infrastructure Fee    | 18,654.20         | 18,650.00         | 18,650.00         | 18,650.00         | 18,650.00         | 18,650.00         |
| 1-43-00-510               | Penalties - Solid Waste            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 1-43-00-511               | Penalties SWM Fee                  | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>**</b>                 | <b>TOTAL SOLID WASTE</b>           | <b>69,967.13</b>  | <b>67,570.00</b>  | <b>67,570.00</b>  | <b>67,570.00</b>  | <b>67,570.00</b>  | <b>67,570.00</b>  |
| <b>COMMUNITY REVENUE</b>  |                                    |                   |                   |                   |                   |                   |                   |
| <b>**</b>                 | <b>TOTAL COMMUNITY REVENUE</b>     | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       |
| <b>LAND REVENUE</b>       |                                    |                   |                   |                   |                   |                   |                   |
| 1-61-00-522               | Permits (Development, Subdivision) | 125.00            | 125.00            | 125.00            | 125.00            | 125.00            | 125.00            |
| 1-61-00-840               | Grants - Provincial                | 20,000.00         | 10,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>**</b>                 | <b>TOTAL LAND REVENUE</b>          | <b>20,125.00</b>  | <b>10,125.00</b>  | <b>125.00</b>     | <b>125.00</b>     | <b>125.00</b>     | <b>125.00</b>     |
| <b>RECREATION REVENUE</b> |                                    |                   |                   |                   |                   |                   |                   |
| 1-72-00-590               | Fees Park Grounds                  | 22,317.27         | 18,000.00         | 22,320.00         | 22,320.00         | 22,320.00         | 22,320.00         |
| 1-72-00-591               | Fees Park Concession               | 1,853.95          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 1-72-00-830               | Federal Conditional Grants         | 1,915.00          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>**</b>                 | <b>TOTAL RECREATION REVENUE</b>    | <b>26,086.22</b>  | <b>18,000.00</b>  | <b>22,320.00</b>  | <b>22,320.00</b>  | <b>22,320.00</b>  | <b>22,320.00</b>  |
| <b>CULTURAL REVENUE</b>   |                                    |                   |                   |                   |                   |                   |                   |
| 1-74-00-557               | Museum Cost Recovery               | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>**</b>                 | <b>TOTAL CULTURAL REVENUE</b>      | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       |
| <b>***</b>                | <b>TOTAL REVENUE</b>               | <b>628,093.97</b> | <b>787,897.50</b> | <b>783,217.50</b> | <b>783,217.50</b> | <b>783,217.50</b> | <b>783,217.50</b> |

| General Ledger | Description | 2019 Actual | 2020 Budget | 2021 Forecast | 2022 Forecast | 2023 Forecast | 2024 Forecast |
|----------------|-------------|-------------|-------------|---------------|---------------|---------------|---------------|
|----------------|-------------|-------------|-------------|---------------|---------------|---------------|---------------|

**COUNCIL EXPENSE**

|             |                              |                  |                  |                  |                  |                  |                  |
|-------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2-11-00-130 | Employer Cont Source         | 0.00             | 500.00           | 500.00           | 500.00           | 500.00           | 500.00           |
| 2-11-00-135 | WCB Council                  | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 2-11-00-151 | Fees Council                 | 7,177.50         | 7,200.00         | 7,200.00         | 7,200.00         | 7,200.00         | 7,200.00         |
| 2-11-00-152 | Benefits Council             | 1,964.60         | 1,965.00         | 1,965.00         | 1,965.00         | 1,965.00         | 1,965.00         |
| 2-11-00-211 | Travel/Subsistence Council   | 983.54           | 1,000.00         | 1,000.00         | 1,000.00         | 1,000.00         | 1,000.00         |
| 2-11-00-212 | Conventions/Seminars Council | 704.88           | 2,500.00         | 2,500.00         | 2,500.00         | 2,500.00         | 2,500.00         |
| 2-11-00-274 | Council Insurance            | 2,000.00         | 2,000.00         | 2,000.00         | 2,000.00         | 2,000.00         | 2,000.00         |
| <b>**</b>   | <b>TOTAL COUNCIL EXPENSE</b> | <b>12,830.52</b> | <b>15,165.00</b> | <b>15,165.00</b> | <b>15,165.00</b> | <b>15,165.00</b> | <b>15,165.00</b> |

**ADMIN EXPENSE**

|             |                                    |                   |                   |                   |                   |                   |                   |
|-------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 2-12-00-110 | Salaries & Wages Adm               | 60,154.71         | 62,466.00         | 64,123.00         | 65,800.40         | 67,116.41         | 68,458.74         |
| 2-12-00-111 | Honorarium (Admin)                 | 500.00            | 750.00            | 750.00            | 750.00            | 750.00            | 750.00            |
| 2-12-00-130 | Employer Contributions Source Adm  | 711.86            | 3,500.00          | 3,500.00          | 3,500.00          | 3,500.00          | 3,500.00          |
| 2-12-00-131 | Employer Benefits Adm              | 11,198.31         | 11,200.00         | 11,200.00         | 11,200.00         | 11,200.00         | 11,200.00         |
| 2-12-00-135 | Workers Compensation ADM           | 1,641.33          | 1,650.00          | 1,650.00          | 1,650.00          | 1,650.00          | 1,650.00          |
| 2-12-00-211 | Travel/Subsistence Adm             | 1,043.72          | 1,050.00          | 1,050.00          | 1,050.00          | 1,050.00          | 1,050.00          |
| 2-12-00-212 | Education Adm                      | 614.25            | 1,000.00          | 1,000.00          | 1,000.00          | 1,000.00          | 1,000.00          |
| 2-12-00-215 | Telecommunications                 | 5,811.46          | 5,800.00          | 5,800.00          | 5,800.00          | 5,800.00          | 5,800.00          |
| 2-12-00-216 | Postage & Freight                  | 2,313.11          | 2,300.00          | 2,300.00          | 2,300.00          | 2,300.00          | 2,300.00          |
| 2-12-00-220 | Membership Dues Adm                | 1,289.08          | 1,300.00          | 1,300.00          | 1,300.00          | 1,300.00          | 1,300.00          |
| 2-12-00-221 | Advertising/Printing/Subscriptions | 21,256.93         | 10,000.00         | 10,000.00         | 10,000.00         | 10,000.00         | 10,000.00         |
| 2-12-00-230 | Audit/Assessor Fees Adm            | 20,131.88         | 30,000.00         | 30,000.00         | 30,000.00         | 30,000.00         | 30,000.00         |
| 2-12-00-250 | Contracted Services Adm            | 23,760.64         | 10,000.00         | 10,000.00         | 10,000.00         | 10,000.00         | 10,000.00         |
| 2-12-00-274 | Insurance Adm                      | 3,264.32          | 3,275.00          | 3,275.00          | 3,275.00          | 3,275.00          | 3,275.00          |
| 2-12-00-290 | Election/Census Expense Adm        | 0.00              | 0.00              | 1,400.00          | 0.00              | 0.00              | 0.00              |
| 2-12-00-510 | Goods & Services Adm               | 15,323.04         | 30,000.00         | 30,000.00         | 30,000.00         | 30,000.00         | 30,000.00         |
| 2-12-00-540 | Utilities Heat Adm                 | 1,569.08          | 1,600.00          | 1,600.00          | 1,600.00          | 1,600.00          | 1,600.00          |
| 2-12-00-541 | Utilities Power Adm                | 2,465.83          | 2,500.00          | 2,500.00          | 2,500.00          | 2,500.00          | 2,500.00          |
| 2-12-00-650 | Provision Doubtful Accounts        | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 2-12-00-765 | Transfer to Reserves Adm           | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 2-12-00-790 | Amortization                       | 0.00              | 600.00            | 600.00            | 600.00            | 600.00            | 600.00            |
| 2-12-00-810 | Bank Charges Adm                   | 1,514.68          | 1,520.00          | 1,520.00          | 1,520.00          | 1,520.00          | 1,520.00          |
| 2-12-00-910 | Outages/Account for Penny Loss     | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 2-12-00-911 | Land Title Charges                 | 731.00            | 750.00            | 750.00            | 750.00            | 750.00            | 750.00            |
| 2-12-00-920 | Tax Adjustments Council Adm        | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 2-12-00-995 | Legal Expenses                     | 30,934.99         | 35,000.00         | 35,000.00         | 35,000.00         | 35,000.00         | 35,000.00         |
| 2-12-00-770 | Grants to Organizations Adm        | 140.00            | 300.00            | 300.00            | 300.00            | 300.00            | 300.00            |
| <b>**</b>   | <b>TOTAL ADMIN EXPENSE</b>         | <b>206,370.22</b> | <b>216,561.00</b> | <b>219,618.00</b> | <b>219,895.40</b> | <b>221,211.41</b> | <b>222,553.74</b> |
| <b>****</b> | <b>LESS AMORTIZATION</b>           | <b>206,370.22</b> | <b>215,961.00</b> | <b>219,018.00</b> | <b>219,295.40</b> | <b>220,611.41</b> | <b>221,953.74</b> |

**FIRE EXPENSE**

| General Ledger | Description                       | 2019 Actual      | 2020 Budget      | 2021 Forecast    | 2022 Forecast    | 2023 Forecast    | 2024 Forecast    |
|----------------|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2-23-00-120    | Salaries & Wages Fire             | 20,690.73        | 20,700.00        | 20,700.00        | 20,700.00        | 20,700.00        | 20,700.00        |
| 2-23-00-135    | WCB Fire                          | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 2-23-00-211    | Travel & Subsistence Fire         | 0.00             | 500.00           | 500.00           | 500.00           | 500.00           | 500.00           |
| 2-23-00-215    | Telecommunications Fire           | 2,899.35         | 2,900.00         | 2,900.00         | 2,900.00         | 2,900.00         | 2,900.00         |
| 2-23-00-217    | Freight & Postage Fire            | 17.00            | 50.00            | 50.00            | 50.00            | 50.00            | 50.00            |
| 2-23-00-234    | Training Fire                     | 1,815.75         | 10,000.00        | 10,000.00        | 10,000.00        | 10,000.00        | 10,000.00        |
| 2-23-00-250    | Contracted Services Fire          | 9,253.95         | 3,000.00         | 3,000.00         | 3,000.00         | 3,000.00         | 3,000.00         |
| 2-23-00-274    | Insurance Fire                    | 1,906.50         | 2,000.00         | 2,000.00         | 2,000.00         | 2,000.00         | 2,000.00         |
| 2-23-00-510    | Supplies & Equipment Fire         | 8,638.93         | 15,000.00        | 15,000.00        | 15,000.00        | 15,000.00        | 15,000.00        |
| 2-23-00-521    | Fuel & Oil Fire                   | 553.56           | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 2-23-00-540    | Utilities Heat Fire               | 2,456.49         | 2,500.00         | 2,500.00         | 2,500.00         | 2,500.00         | 2,500.00         |
| 2-23-00-541    | Utilities Power                   | 1,880.73         | 1,900.00         | 1,900.00         | 1,900.00         | 1,900.00         | 1,900.00         |
| 2-23-00-762    | Transfer to Capital Reserves Fire | 0.00             | 4,000.00         | 4,000.00         | 4,000.00         | 4,000.00         | 4,000.00         |
| 2-23-00-792    | Amortization                      | 0.00             | 2,525.00         | 2,525.00         | 2,525.00         | 2,525.00         | 2,525.00         |
| **             | <b>TOTAL FIRE EXPENSE</b>         | <b>50,112.99</b> | <b>65,075.00</b> | <b>65,075.00</b> | <b>65,075.00</b> | <b>65,075.00</b> | <b>65,075.00</b> |
| ****           | <b>LESS AMORTIZATION</b>          | <b>50,112.99</b> | <b>62,550.00</b> | <b>62,550.00</b> | <b>62,550.00</b> | <b>62,550.00</b> | <b>62,550.00</b> |

#### EMERGENCY SERVICE EXPENSE

|             |                                       |                 |                 |                 |                 |                 |                 |
|-------------|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2-25-00-310 | 911 Requisition                       | 1,427.20        | 1,430.00        | 1,430.00        | 1,430.00        | 1,430.00        | 1,430.00        |
| **          | <b>TOTAL EMERGENCY SERVICE EXPENS</b> | <b>1,427.20</b> | <b>1,430.00</b> | <b>1,430.00</b> | <b>1,430.00</b> | <b>1,430.00</b> | <b>1,430.00</b> |

#### BYLAW EXPENSE

|             |                                 |             |                 |                 |                 |                 |                 |
|-------------|---------------------------------|-------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2-26-00-221 | Bylaw Advertising               | 0.00        | 600.00          | 600.00          | 600.00          | 600.00          | 600.00          |
| 2-26-00-222 | Bylaw Enforcement Costs         | 0.00        | 500.00          | 500.00          | 500.00          | 500.00          | 500.00          |
| 2-26-00-510 | Animal Control Goods & Services | 0.00        | 250.00          | 250.00          | 250.00          | 250.00          | 250.00          |
| **          | <b>TOTAL BYLAW EXPENSE</b>      | <b>0.00</b> | <b>1,350.00</b> | <b>1,350.00</b> | <b>1,350.00</b> | <b>1,350.00</b> | <b>1,350.00</b> |

#### PUBLIC WORKS EXPENSE

|             |                                  |            |           |           |           |           |           |
|-------------|----------------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| 2-32-00-110 | Salaries & Wages PW              | 23,352.78  | 26,460.00 | 27,396.88 | 28,339.76 | 28,906.56 | 29,484.69 |
| 2-32-00-111 | Honorarium (PW)                  | 500.00     | 750.00    | 750.00    | 750.00    | 750.00    | 750.00    |
| 2-32-00-115 | Salaries & Wages Casual PW       | 0.00       | 17,325.00 | 17,325.00 | 17,325.00 | 17,325.00 | 17,325.00 |
| 2-32-00-130 | Employer Contributions Source PW | 3,264.51   | 2,500.00  | 2,500.00  | 2,500.00  | 2,500.00  | 2,500.00  |
| 2-32-00-131 | Employer Benefits PW             | 7,532.27   | 3,500.00  | 3,500.00  | 3,500.00  | 3,500.00  | 3,500.00  |
| 2-32-00-135 | WCB                              | 0.00       | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      |
| 2-32-00-211 | Travel & Subsistence PW          | 34.40      | 100.00    | 100.00    | 100.00    | 100.00    | 100.00    |
| 2-32-00-215 | Telecommunications PW            | 2,572.52   | 2,575.00  | 2,575.00  | 2,575.00  | 2,575.00  | 2,575.00  |
| 2-32-00-217 | Freight & Postage PW             | 0.00       | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      |
| 2-32-00-250 | Contracted Services PW           | 106,014.69 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 2-32-00-270 | CN Services PW                   | 130.00     | 130.00    | 130.00    | 130.00    | 130.00    | 130.00    |
| 2-32-00-274 | Insurance PW                     | 5,204.58   | 5,200.00  | 5,200.00  | 5,200.00  | 5,200.00  | 5,200.00  |

| General Ledger | Description                       | 2019 Actual       | 2020 Budget       | 2021 Forecast     | 2022 Forecast     | 2023 Forecast     | 2024 Forecast     |
|----------------|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 2-32-00-510    | Goods & Services PW               | 23,582.62         | 50,000.00         | 50,000.00         | 50,000.00         | 50,000.00         | 50,000.00         |
| 2-32-00-521    | Fuel & Oil PW                     | 7,129.08          | 7,200.00          | 7,200.00          | 7,200.00          | 7,200.00          | 7,200.00          |
| 2-32-00-540    | Utilities Heat PW                 | 1,656.02          | 1,675.00          | 1,675.00          | 1,675.00          | 1,675.00          | 1,675.00          |
| 2-32-00-541    | Utilities Power (Street/Shop) PW  | 55,651.44         | 55,650.00         | 55,650.00         | 55,650.00         | 55,650.00         | 55,650.00         |
| 2-32-00-762    | Transfer to Capital PW            | 0.00              | 9,500.00          | 9,500.00          | 9,500.00          | 9,500.00          | 9,500.00          |
| 2-32-00-790    | Amortization                      | 0.00              | 12,500.00         | 12,500.00         | 12,500.00         | 12,500.00         | 12,500.00         |
| **             | <b>TOTAL PUBLIC WORKS EXPENSE</b> | <b>236,624.91</b> | <b>215,065.00</b> | <b>216,001.88</b> | <b>216,944.76</b> | <b>217,511.56</b> | <b>218,089.69</b> |
| ****           | <b>LESS AMORTIZATION</b>          | <b>236,624.91</b> | <b>202,565.00</b> | <b>203,501.88</b> | <b>204,444.76</b> | <b>205,011.56</b> | <b>205,589.69</b> |

### STORM DRAINAGE EXPENSE

|             |                                     |             |               |               |               |               |               |
|-------------|-------------------------------------|-------------|---------------|---------------|---------------|---------------|---------------|
| 2-37-00-510 | Goods & Equipment Repairs - Storm   | 0.00        | 750.00        | 750.00        | 750.00        | 750.00        | 750.00        |
| **          | <b>TOTAL STORM DRAINAGE EXPENSE</b> | <b>0.00</b> | <b>750.00</b> | <b>750.00</b> | <b>750.00</b> | <b>750.00</b> | <b>750.00</b> |

### WATER EXPENSES

|             |                                    |                  |                   |                   |                   |                   |                   |
|-------------|------------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 2-41-00-110 | Salaries & Wages Water             | 8,362.67         | 11,340.00         | 11,741.52         | 12,145.61         | 12,388.52         | 12,636.29         |
| 2-41-00-130 | Employer Contributions Source      | 1,290.54         | 1,300.00          | 1,300.00          | 1,300.00          | 1,300.00          | 1,300.00          |
| 2-41-00-131 | Employer Benefits Water            | 211.89           | 250.00            | 250.00            | 250.00            | 250.00            | 250.00            |
| 2-41-00-215 | Telecommunications - Water         | 657.40           | 660.00            | 660.00            | 660.00            | 660.00            | 660.00            |
| 2-41-00-217 | Freight & Postage - Water          | 0.00             | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 2-41-00-250 | Contracted Services Water          | 7,351.55         | 7,350.00          | 7,350.00          | 7,350.00          | 7,350.00          | 7,350.00          |
| 2-41-00-274 | Insurance Water                    | 3,400.00         | 3,400.00          | 3,400.00          | 3,400.00          | 3,400.00          | 3,400.00          |
| 2-41-00-350 | ACE Regional Water Purchase        | 60,677.04        | 60,500.00         | 60,500.00         | 60,500.00         | 60,500.00         | 60,500.00         |
| 2-41-00-510 | Goods & Services Water             | 2,603.26         | 2,600.00          | 2,600.00          | 2,600.00          | 2,600.00          | 2,600.00          |
| 2-41-00-540 | Utilities Heat Water Plant         | 1,508.64         | 1,510.00          | 1,510.00          | 1,510.00          | 1,510.00          | 1,510.00          |
| 2-41-00-541 | Utilities Power Water Plant        | 6,158.71         | 6,160.00          | 6,160.00          | 6,160.00          | 6,160.00          | 6,160.00          |
| 2-41-00-790 | Amortization                       | 0.00             | 66,900.00         | 66,900.00         | 66,900.00         | 66,900.00         | 66,900.00         |
| 2-41-00-840 | 750-Capital ACE Water Contribution | 0.00             | 24,140.00         | 24,140.00         | 24,140.00         | 24,140.00         | 24,140.00         |
| *           | <b>TOTAL WATER EXPENSES</b>        | <b>92,221.70</b> | <b>186,110.00</b> | <b>186,511.52</b> | <b>186,915.61</b> | <b>187,158.52</b> | <b>187,406.29</b> |
| ****        | <b>LESS AMORTIZATION</b>           | <b>92,221.70</b> | <b>119,210.00</b> | <b>119,611.52</b> | <b>120,015.61</b> | <b>120,258.52</b> | <b>120,506.29</b> |

### SEWER EXPENSE

|             |                                     |           |           |           |           |           |           |
|-------------|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| 2-42-00-110 | Salaries & Wages Sewer              | 6,815.67  | 6,426.00  | 6,554.52  | 6,685.61  | 6,819.32  | 6,955.71  |
| 2-42-00-130 | Employer Contributions Source       | 1,131.75  | 1,150.00  | 1,150.00  | 1,150.00  | 1,150.00  | 1,150.00  |
| 2-42-00-131 | Employer Benefits Sewer             | 0.00      | 850.00    | 850.00    | 850.00    | 850.00    | 850.00    |
| 2-42-00-215 | Freight/Phone/Postage Sewer         | 0.00      | 50.00     | 50.00     | 50.00     | 50.00     | 50.00     |
| 2-42-00-250 | Contracted Services Sewer           | 1,693.71  | 1,700.00  | 1,700.00  | 1,700.00  | 1,700.00  | 1,700.00  |
| 2-42-00-274 | Insurance Sewer                     | 1,275.00  | 1,275.00  | 1,275.00  | 1,275.00  | 1,275.00  | 1,275.00  |
| 2-42-00-510 | Goods & Services Sewer              | 25,082.11 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 |
| 2-42-00-541 | Utilities Power Sewer Lift Stations | 5,172.12  | 5,175.00  | 5,175.00  | 5,175.00  | 5,175.00  | 5,175.00  |

| General Ledger | Description                | 2019 Actual      | 2020 Budget      | 2021 Forecast    | 2022 Forecast    | 2023 Forecast    | 2024 Forecast    |
|----------------|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2-42-00-762    | Transfer to Capital Sewer  | 0.00             | 10,000.00        | 10,000.00        | 10,000.00        | 10,000.00        | 10,000.00        |
| 2-42-00-790    | Amortization               | 0.00             | 26,000.00        | 26,000.00        | 26,000.00        | 26,000.00        | 26,000.00        |
| 2-42-00-840    | MSI Capital Grant Sewer    | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>**</b>      | <b>TOTAL SEWER EXPENSE</b> | <b>41,170.36</b> | <b>82,626.00</b> | <b>82,754.52</b> | <b>82,885.61</b> | <b>83,019.32</b> | <b>83,155.71</b> |
| <b>****</b>    | <b>LESS AMORTIZATION</b>   | <b>41,170.36</b> | <b>56,626.00</b> | <b>56,754.52</b> | <b>56,885.61</b> | <b>57,019.32</b> | <b>57,155.71</b> |

### GARBAGE EXPENSE

|             |                               |                  |                  |                  |                  |                  |                  |
|-------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2-43-00-110 | Salaries & Wages Garbage      | 17,450.09        | 19,908.00        | 20,480.88        | 21,059.76        | 21,480.96        | 21,910.58        |
| 2-43-00-130 | Employer Contributions Source | 2,799.62         | 2,800.00         | 2,800.00         | 2,800.00         | 2,800.00         | 2,800.00         |
| 2-43-00-131 | Employer Benefits Garbage     | 211.95           | 250.00           | 250.00           | 250.00           | 250.00           | 250.00           |
| 2-43-00-250 | Contracted Services Garbage   | 28,348.52        | 28,500.00        | 28,500.00        | 28,500.00        | 28,500.00        | 28,500.00        |
| 2-43-00-274 | Insurance Garbage             | 360.00           | 360.00           | 360.00           | 360.00           | 360.00           | 360.00           |
| 2-43-00-510 | Goods & Services Garbage      | 0.00             | 500.00           | 500.00           | 500.00           | 500.00           | 500.00           |
| 2-43-00-762 | Transfer to Capital Garbage   | 0.00             | 18,500.00        | 18,500.00        | 18,500.00        | 18,500.00        | 18,500.00        |
| 2-43-00-790 | Amortization                  | 0.00             | 2,165.00         | 2,165.00         | 2,165.00         | 2,165.00         | 2,165.00         |
| <b>**</b>   | <b>TOTAL GARBAGE EXPENSE</b>  | <b>49,170.18</b> | <b>72,983.00</b> | <b>73,555.88</b> | <b>74,134.76</b> | <b>74,555.96</b> | <b>74,985.58</b> |
| <b>****</b> | <b>LESS AMORTIZATION</b>      | <b>49,170.18</b> | <b>70,818.00</b> | <b>71,390.88</b> | <b>71,969.76</b> | <b>72,390.96</b> | <b>72,820.58</b> |

### FCSS EXPENSE

|             |                           |                 |                 |                 |                 |                 |                 |
|-------------|---------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2-51-00-351 | FCSS Requisition          | 1,837.75        | 1,850.00        | 1,850.00        | 1,850.00        | 1,850.00        | 1,850.00        |
| <b>**</b>   | <b>TOTAL FCSS EXPENSE</b> | <b>1,837.75</b> | <b>1,850.00</b> | <b>1,850.00</b> | <b>1,850.00</b> | <b>1,850.00</b> | <b>1,850.00</b> |

### PLANNING EXPENSE

|             |                               |                  |                  |                  |                  |                  |                  |
|-------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2-61-00-510 | General Goods & Services      | 0.00             | 500.00           | 500.00           | 500.00           | 500.00           | 500.00           |
| 2-61-00-250 | Contracted Services           | 5,579.51         | 5,580.00         | 5,580.00         | 5,580.00         | 5,580.00         | 5,580.00         |
| 2-61-00-840 | Grants - Provincial           | 10,000.00        | 10,000.00        | 10,000.00        | 10,000.00        | 10,000.00        | 10,000.00        |
| <b>**</b>   | <b>TOTAL PLANNING EXPENSE</b> | <b>15,579.51</b> | <b>16,080.00</b> | <b>16,080.00</b> | <b>16,080.00</b> | <b>16,080.00</b> | <b>16,080.00</b> |

### LAND PURCHASES EXPENSE

|           |                                     |             |             |             |             |             |             |
|-----------|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>**</b> | <b>TOTAL LAND PURCHASES EXPENSE</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|-----------|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|

### RECREATION EXPENSES

|             |                                    |           |          |          |          |          |          |
|-------------|------------------------------------|-----------|----------|----------|----------|----------|----------|
| 2-72-00-130 | Employer Contributions Source      | 102.31    | 110.00   | 110.00   | 110.00   | 110.00   | 110.00   |
| 2-72-00-135 | WCB Rec Park                       | 0.00      | 0.00     | 0.00     | 0.00     | 0.00     | 0.00     |
| 2-72-00-215 | Freight/Phone/Postage Recreation   | 734.11    | 750.00   | 750.00   | 750.00   | 750.00   | 750.00   |
| 2-72-00-221 | Printing/Advertising/Subscriptions | 395.00    | 500.00   | 500.00   | 500.00   | 500.00   | 500.00   |
| 2-72-00-250 | Contracted Services Recreation     | 12,271.25 | 3,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 |

| General Ledger | Description                       | 2019 Actual      | 2020 Budget      | 2021 Forecast    | 2022 Forecast    | 2023 Forecast    | 2024 Forecast    |
|----------------|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2-72-00-255    | Maintenance Sports Grounds        | 0.00             | 750.00           | 750.00           | 750.00           | 750.00           | 750.00           |
| 2-72-00-274    | Insurance Recreation              | 3,000.00         | 3,000.00         | 3,000.00         | 3,000.00         | 3,000.00         | 3,000.00         |
| 2-72-00-510    | Goods & Services Recreation       | 6,057.07         | 8,000.00         | 8,000.00         | 8,000.00         | 8,000.00         | 8,000.00         |
| 2-72-00-511    | Rec Park Float                    | 0.00             | 100.00           | 100.00           | 100.00           | 100.00           | 100.00           |
| 2-72-00-521    | Fuel and Oil Park                 | 0.00             | 500.00           | 500.00           | 500.00           | 500.00           | 500.00           |
| 2-72-00-540    | Utilities Heat Park Building      | 776.47           | 775.00           | 775.00           | 775.00           | 775.00           | 775.00           |
| 2-72-00-541    | Utilities Power Park Grounds      | 5,636.38         | 5,650.00         | 5,650.00         | 5,650.00         | 5,650.00         | 5,650.00         |
| 2-72-00-591    | Concessions Park Grounds          | 0.00             | 0.00             | 850.00           | 850.00           | 850.00           | 850.00           |
| 2-72-00-762    | Transfer to Capital Recreation    | 0.00             | 5,000.00         | 5,000.00         | 5,000.00         | 5,000.00         | 5,000.00         |
| 2-72-00-790    | Amortization                      | 0.00             | 8,450.00         | 8,450.00         | 8,450.00         | 8,450.00         | 8,450.00         |
| <b>**</b>      | <b>TOTAL RECREATION E XPENSES</b> | <b>28,972.59</b> | <b>37,085.00</b> | <b>41,935.00</b> | <b>41,935.00</b> | <b>41,935.00</b> | <b>41,935.00</b> |
| <b>****</b>    | <b>LESS AMORTIZATION</b>          | <b>28,972.59</b> | <b>28,635.00</b> | <b>33,485.00</b> | <b>33,485.00</b> | <b>33,485.00</b> | <b>33,485.00</b> |

### CULTURE EXPENSES

|             |                                 |                    |                   |                   |                   |                   |                   |
|-------------|---------------------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 2-74-00-250 | Contracted Services             | 93.11              | 100.00            | 100.00            | 100.00            | 100.00            | 100.00            |
| 2-74-00-274 | Insurance Cultural Organization | 0.00               | 1,600.00          | 1,600.00          | 1,600.00          | 1,600.00          | 1,600.00          |
| 2-74-00-300 | Regional Library Requisition    | 1,148.45           | 1,150.00          | 1,150.00          | 1,150.00          | 1,150.00          | 1,150.00          |
| 2-74-00-350 | Local Municipal Library Grant   | 7,000.00           | 3,500.00          | 3,500.00          | 3,500.00          | 3,500.00          | 3,500.00          |
| 2-74-00-510 | Goods & Services                | 0.00               | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 2-74-00-540 | Utilities Heat Museum           | 2,725.56           | 2,726.00          | 2,726.00          | 2,726.00          | 2,726.00          | 2,726.00          |
| 2-74-00-541 | Utilities Power Museum          | 1,354.88           | 1,355.00          | 1,355.00          | 1,355.00          | 1,355.00          | 1,355.00          |
| <b>**</b>   | <b>CULTURE EXPENSES</b>         | <b>12,322.00</b>   | <b>10,431.00</b>  | <b>10,431.00</b>  | <b>10,431.00</b>  | <b>10,431.00</b>  | <b>10,431.00</b>  |
| <b>***</b>  | <b>TOTAL EXPENSES</b>           | <b>748,639.93</b>  | <b>803,421.00</b> | <b>813,367.80</b> | <b>815,702.14</b> | <b>818,382.77</b> | <b>821,117.01</b> |
| <b>****</b> | <b>SUPLUS/(DEFICIT)</b>         | <b>-120,545.96</b> | <b>-15,523.50</b> | <b>-30,150.30</b> | <b>-32,484.64</b> | <b>-35,165.27</b> | <b>-37,899.51</b> |